Squiggly Careers PodSheets

How to approach your first 90 days



Squiggle with success...

Squiggly careers are full of change and choice and many of us will be looking at new roles in the not-too-distant future.

Being able to start with clarity and confidence helps you to adapt fast and make an impact quickly.



Look forward and work backwards.

Michael Watkins

Transition traps



- Sticking with what you know It's harder to open up career possibilities by doing the same things you did in your previous role.
- **Prioritising action over learning** Being too busy to learn new things in your new role limits your ability to grow in the long-term.
- Neglecting cross-functional relationships Spending time with people other than your manager helps build up your support network.

Ideas for Action: Where to focus first



Accelerate your learning

Don't get distracted by a desire to do. Instead, use these 90 days to be a Learn it All who learns a lot! Set a learning plan to cover: *People, Projects, Process*



Quick Wins

Identify 1-2 situations that would benefit from your strengths and put yourself forward to be part of them. This helps people to see you at your best.



Spot your supporters

Assess who has influence and is likely to support you. Observe potential opponents and adapt your approach to pre-empt any problems.

Top tips for managers

The 'onboarding' process' is an important way to help people transition into your team. The faster your new colleagues get up to speed, the more effectively everyone can work (including you!)



1. Welcome warmly. Your early interactions help individuals feel that you care.



2. Clarify expectations. This can help individuals focus their efforts and energy.



• 3. Approach as a coach. Build their \times) \times confidence so that they can help themselves.

Don't overlook how you leave



Your relationships are important for your future opportunities.



How could end on a high? Who do you want to keep in your career community?

Coach Yourself Questions

- How would you want people to describe you at the end of your first 90 days?
- What do you want to be true at the end of your first 90 days that isn't true today?

Recommended resources



The First 90 days by Michael D. Watkins



<u>How to quit when you leave a team</u> HBR article co-authored by Peter Fennah, Brenda Steinberg, and Michael D. Watkins



How to leave well

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